

RungePincockMinarco

Richard Mathews
Chief Executive Officer and Managing Director

Agenda

- Who we are
- Our transition to a globally capable company
- Financial results
- Software strategies
- Outlook



Who we are

Runge Pincock Minarco

Runge Pincock Minarco

(RPM)

We are:

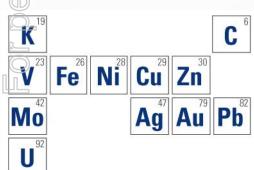
independent group of mining technical experts in the world.

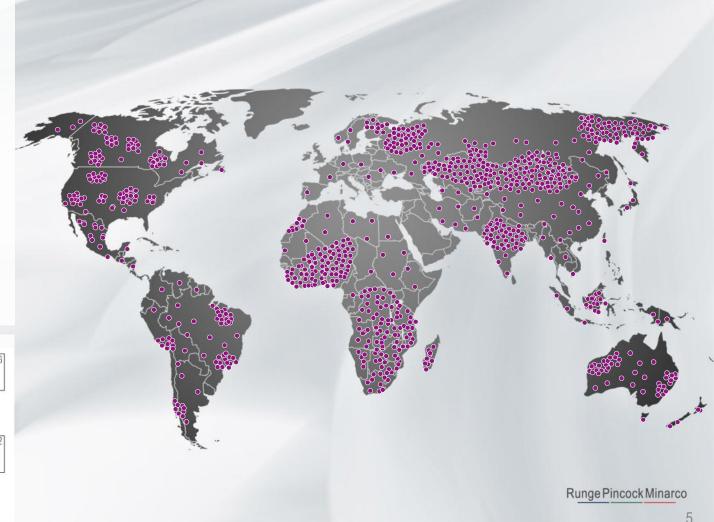


We are the Experts Expert:

in Mining Strategy, Economic Risk and Return

We have completed over 11,000 mining studies around the world





We are: Advisors to the equity markets

involved in over 75% of mining IPOs on the Hong Kong Stock Exchange*

and capital raisings

worth 43 billion USD*



























We are: Advisors to the debt markets

Specialist in due diligence, independent engineer studies and peer reviews for all of the worlds major banks

We have been providing investment advise to the banking community for over 45 years























The clear market leader in mine scheduling and mine costing to multinational resource companies

RPM software is used at over 1,000 mining sites

by over **4,500** users globally























Mining Value Chain – Where we fit



The leaders in scheduling Coal mines

We have been scheduling coal mines all around the world for 30 years. We schedule 90% of Australia's coal.







ANGLO AMERICAN











xstrata

























PT BAYAN RESOURCES Thk.







The leaders in scheduling Iron Ore mines

60% of the world's export iron ore is scheduled using our software



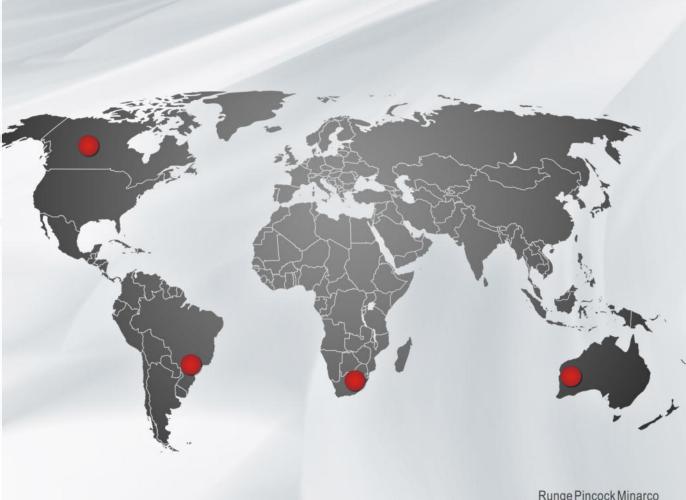












The leaders in scheduling Gold mines

9 of the top 10

gold miners in the world use our software across their global operations





















The leaders in planning **Uranium operations**

Extraction at the world's

targest Uranium

mines is planned using RPM

specialised software and expert





















The leaders in scheduling Oil Sands and Potash operations

100% of Canada's oil sands mines

50% of Canada's major potash producers









Syncrude

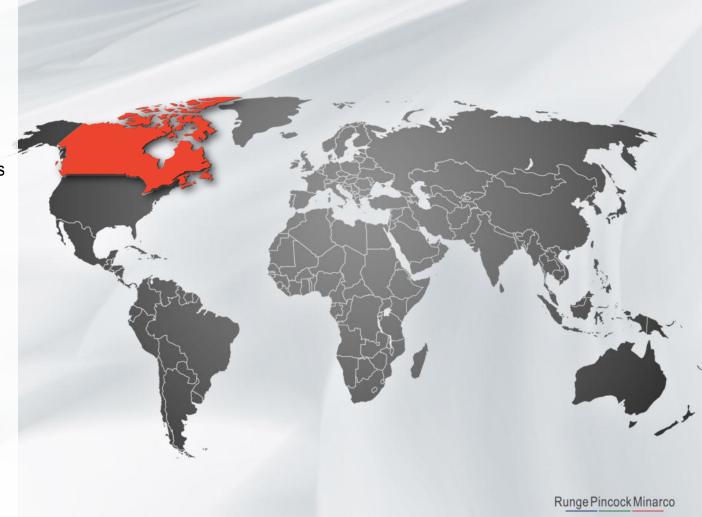








ExonMobil



Global Client Base

Global Diversified Resource Leaders

Global Commodity Leaders

Regional Leaders

JV & Contract Leaders

Financial Institutions













Coal & Energy







Copper, Gold and Metals



Oil, Potash, Diamonds, Other





Americas



NEWMONT



















Africa

































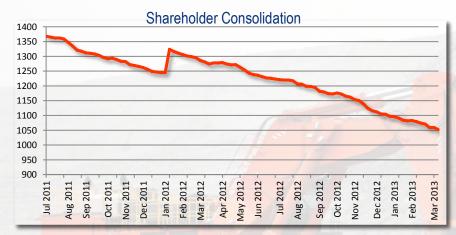


Transition to a globally capable company

Runge Pincock Minarco

Shareholders and Governance

Refreshed the register and changed its profile



Board changes



Allan Brackin Chairman



Ross Walker Non-executive



lan Runge Non-executive



Richard Mathews Managing Director

Retired Board Members: Vince Gauci (ex-Chairman), Neil Hatherly, Christian Larsen, David Meldrum



Management Team Changes

Green - new Blue - promoted Red - existing

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CTO Paul Beesley



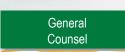
Human





Latin







Corporate





Asia & CIS



Global



James O'Neill

Kieran Wallis

Raja Upadhyay

Phil Baudry

Glenn Kerkhoff

Michael Baldwin Runge Pincock Minarco

Cultural Change

One Company - One brand

International operations focused

Performance plans directly linked to financial results

Marketing lead and Sales focused

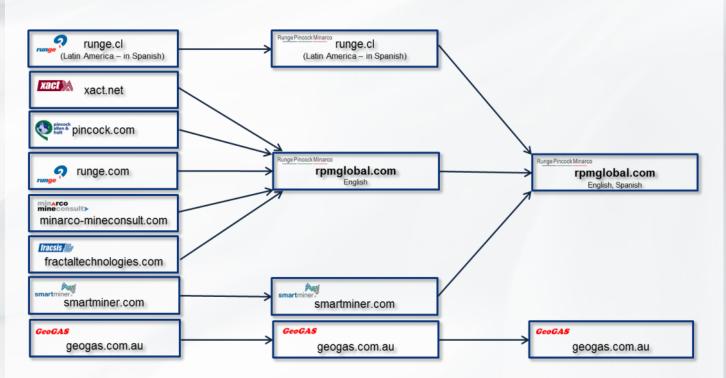


Marketing - New Website





Marketing - Website Consolidation

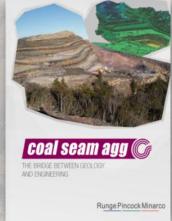


New Products – CY2013















For person

Completed Restructuring Projects

• Shut down our financial services division

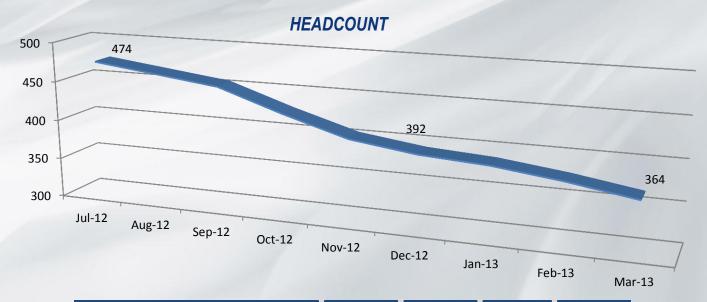


Closed our Brisbane GeoGAS Laboratory

Closed our Malaysian Development Centre



Re-Sizing the Business



Headcount by division	Jul-12	Dec-12	Mar-13	% var
Field Operations	359	298	287	(20%)
Technology	43	42	39	(9%)
Corporate	72	52	38	(47%)
Total	474	392	364	(23%)



Business Development

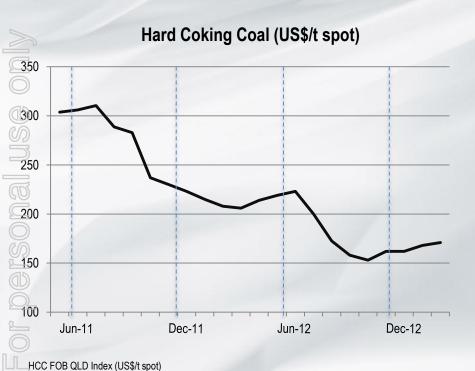
- Indian Joint Venture Deepak
 - Public Company
 - Extensive mining network
 - Low risk approach to market entry
- China Kingho
 - One of the largest private Energy Companies in China
- Russian Distributor
 - This region requires local client management and systems integration capability



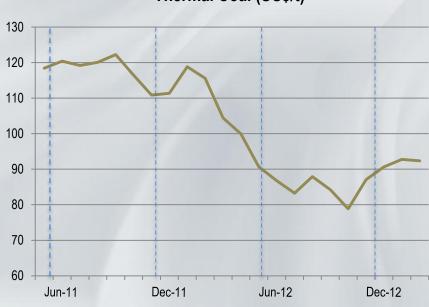
Financial results

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Advisory Environment - Coal



Thermal Coal (US\$/t)



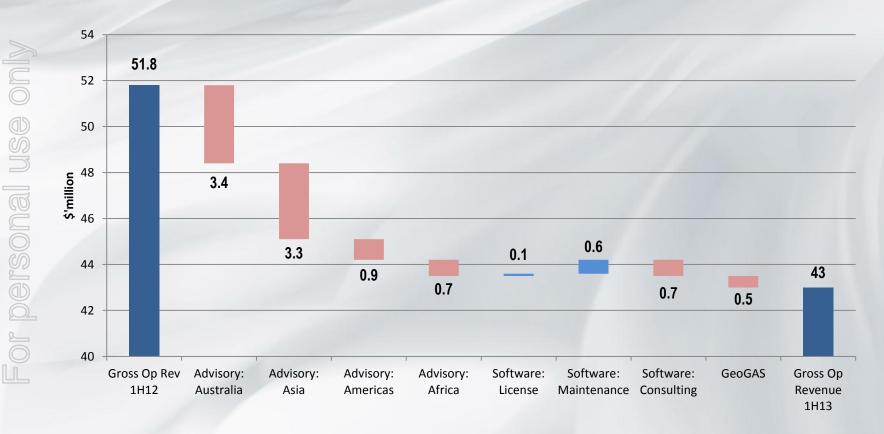
McCloskey Newcastle 6700kcal GAD Index(US\$/t spot)

Financial Overview

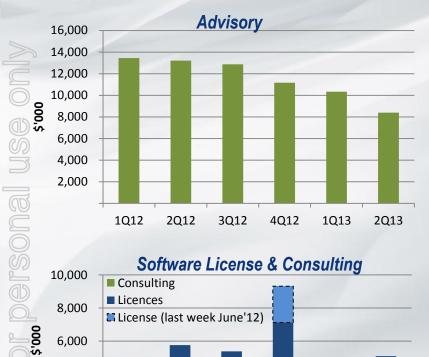
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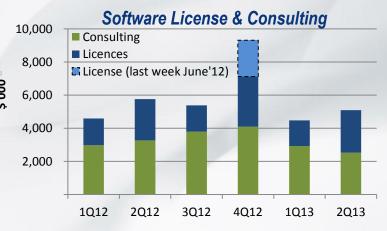
	1H13 \$'m	1H12 \$'m	% var	2H12 \$'m	% var
Net operating revenue	40.4	48.4	(17%)	51.0	(21%)
Operating expenses	(39.7)	(43.0)	(8%)	(44.4)	(11%)
Operating EBITDA	0.7	5.4	(87%)	6.6	(89%)
Depreciation & amortisation	(2.0)	(2.7)	(26%)	(2.6)	(23%)
Operating EBIT	(1.3)	2.7	-	4.0	-
Net finance costs	(0.3)	(0.3)	0%	(0.2)	50%
Underlying profit before tax	(1.3)	2.4	-	3.8	-
Significant items	(4.1)	2.0		// - 17	
Income tax benefit/(expense)	1.1	(0.7)		(1.3)	
Statutory Net Profit	(4.6)	3.7		2.5	
EBITDA Margin	1.7%	11.2%		12.9%	

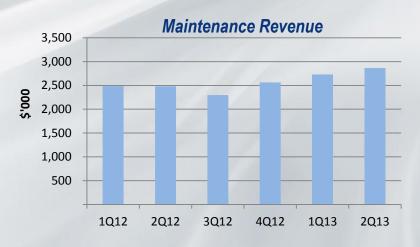
Revenue bridge: 1H12 to 1H13

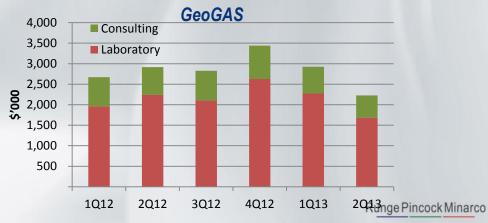


Revenue Analysis by quarter

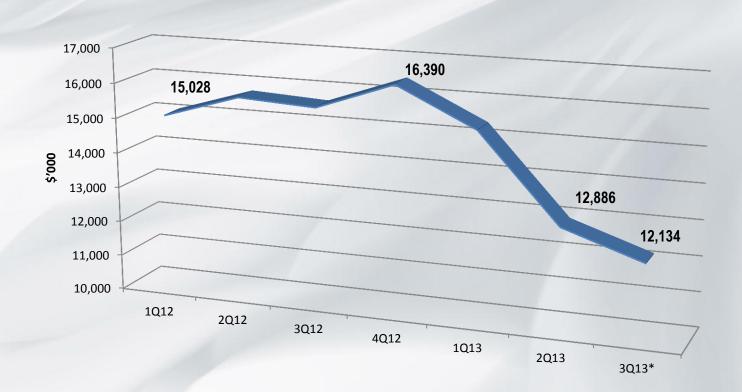








Expenditure: staff remuneration** costs by quarter

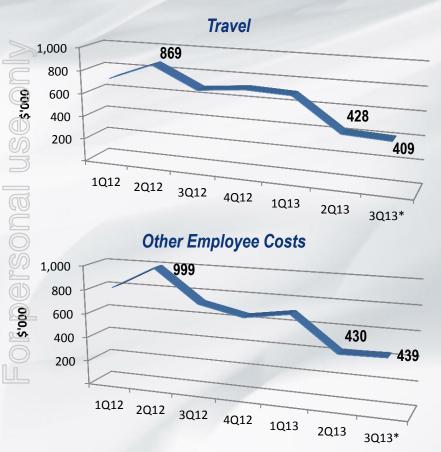


^{*} Forecast expenditure for 3QFY13

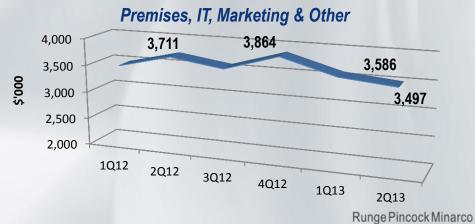
Dersonal

^{**} Remuneration includes salary and wages, performance payments and leave entitlements

Expenditure: overhead costs by quarter







^{*} Forecast expense for 3QFY13

	1H13 \$'m	1H12 \$'m
Keyman life insurance proceeds		2.0
GeoGAS Brisbane Lab equipment	(0.7)	
Capitalised software projects	(0.3)	
Onerous lease - corporate office	(1.5)	
Redundancy & termination costs	(1.6)	
Corelate Capital closure costs	(0.1)	
Total Significant items	(4.2)	2.0

Cashflow

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		1H13 \$'m		1H12 \$'m
Opening cash balance		12.0		9.4
Movement in working capital	(2.9)		1.9	
Interest and tax payments	(2.3)		(1.7)	
Effects of exchange rates on cash	(0.2)	(5.4)	(0.6)	(0.4)
Reduction in performance pay and leave provisions	(3.4)		(0.3)	
Cash impact of redundancy payments	(1.3)			
Capital Expenditure	(1.0)	(5.7)	(3.3)	(3.6)
Dividend - final	(1.2)		(1.2)	
Key man insurance proceeds	-		2.0	
Dividend - special	(1.2)		-	
Proceeds from Borrowings	7.5	5.1	3.7	4.5
Closing cash balance		6.0		9.9
Borrowings		(12.5)		(9.1)
Net cash/ (debt)		(6.5)		8.0

Software strategies

Runge Pincock Minarco



Software Strategies

Objective – Standardisation and Simplification

 Construct specific "Commodity Based Solutions" based on standard mining methods

Objective - Integration

- Provide enterprise solutions for mine scheduling, simulation and budget/forecasting through full integration with the other major software vendors in the industry
- Provide complete alignment between production and maintenance scheduling



Software Objective – Standardisation and Simplification

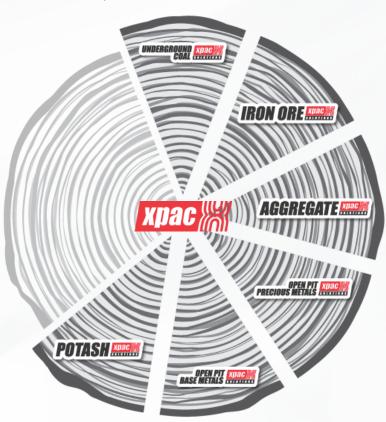
Construct specific "Commodity Based Solutions" based on standard mining methods



Software Objective – Standardisation and Simplification

Construct specific "Commodity Based Solutions" based on standard mining

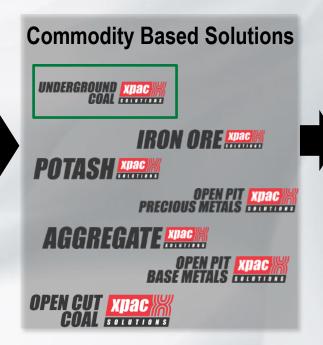
methods

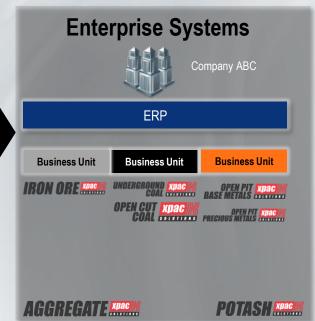


Software Objective – Integration

Provide enterprise solutions for mine scheduling

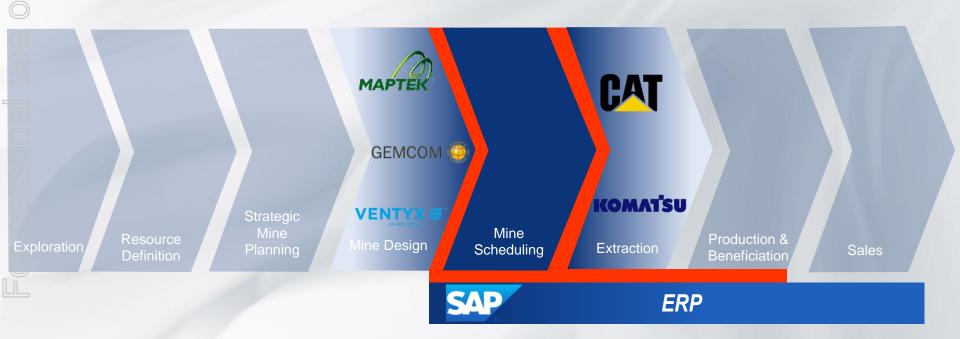






Software Objective – Integration

Provide enterprise solutions for mine scheduling, simulation and budget/forecasting through full integration with the other major software vendors in the industry starting with:



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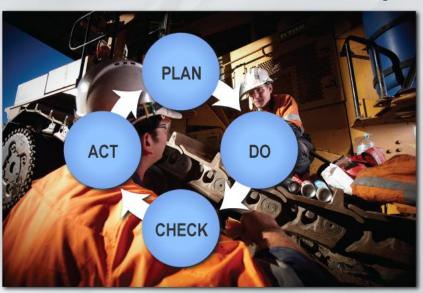
Software Objective – Integration

Provide complete alignment between production and maintenance scheduling

Mine Schedule - Production Scheduling

Maintenance Schedule - Maintenance Scheduling





Process Orders

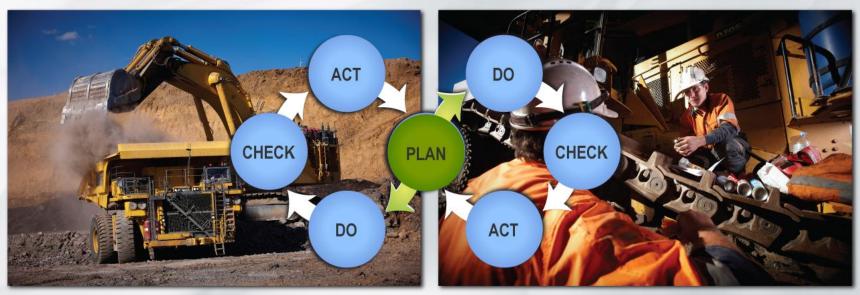
Work Orders

Software Objective – Integration

Provide complete alignment between production and maintenance scheduling

Mine Schedule - Production Scheduling

Maintenance Schedule - Maintenance Scheduling



Process Orders ERP Work Orders

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Software Objective – Integration – Enterprise Financial Modelling



Outlook

We expect:-

- The full benefits of our restructuring efforts to be released from Q4 onwards
- Coal advisory to remain tough for the remainder of this financial year
- Financial improvement in developing regions
- To launch 12 brand new software products in H2 2013 including XERAS for Enterprise
- The software pipeline for FY2014 to grow strongly in Q4



